



2023 Community Benefit Report

For Fiscal Year 2022

Caring for Our Community

Billings Clinic is a not-for-profit, physician-led, regional health system serving the communities of Montana, northern Wyoming and the western Dakotas. Quality care is delivered by more than 4,500 employees, including about 600 physicians and advanced practitioners offering over 80 specialties. Our teams of health professionals strive to exceed national benchmarks for clinical quality and patient safety by working together to deliver coordinated care.

Because of our responsibility to the communities we serve, we share more information on our website (www.billingsclinic.com/communityhealth) about community health needs assessments, community health improvement plans, pricing of services and the financial assistance provided to our patients in need.

As a not-for-profit health care organization, we want to assure you that we are good stewards of community resources. Last year, Billings Clinic's cost of Community Benefit totaled \$67.3 million, including \$20.2 million in financial assistance provided to more than 10,490 patients.

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Demonstrating Community Stewardship

Meeting Patient Financial Needs

Billings Clinic provides high-quality primary, specialty, emergency and mental health care to our patients.

Our model of health care delivery and commitment to our not-for-profit mission guides the following Patient Financial Assistance services:

- Providing patient financial counseling, payment plans, financing options and financial assistance for those in need, early in their care.
- Offering financial assistance (charity care) to patients with incomes up to 400 percent of federal poverty level, with a sliding scale.
- Accepting patients covered by Medicaid, Medicare or Children's Health Insurance Plan (CHIP), including Healthy Montana Kids.
- Helping patients apply for public assistance and health insurance programs, such as Medicaid, Medicare, Disability, Crime Victims, Veterans Administration or CHIP.

Addressing Community Health Needs

Since 2005, Billings Clinic has completed several Community Health Needs Assessments (CHNAs) for Yellowstone County, Montana with our Alliance partners, RiverStone Health and SCL Health. Based on the 2005 data, the Alliance created the *Healthy By Design Coalition*, with the goal of creating an environment where all community members can easily access healthy choices in their everyday lives.

Billings Clinic supported the latest Community Health Needs Assessment and Community Health Improvement Plan.

To view them, go to

www.billingsclinic.com/AboutUs

View more data, initiatives and resources from *Healthy By Design Coalition* at:

www.healthybydesignyellowstone.org/yellowstone-county-data/chna/

Defining Community Benefits

Billings Clinic has been quantifying community benefits since 1996, by following federal and state laws, definitions and guidance from national health care organizations and our financial auditors.

- Definitions are consistent with IRS rules and recommendations.
- Reporting our total cost of community benefits to our employees, board of directors and community.
- A shortfall is the difference between the cost of providing those services and the reimbursement we receive from public or private payers or the patient.

Counting Community Benefits

We measure community benefits in the following ways:

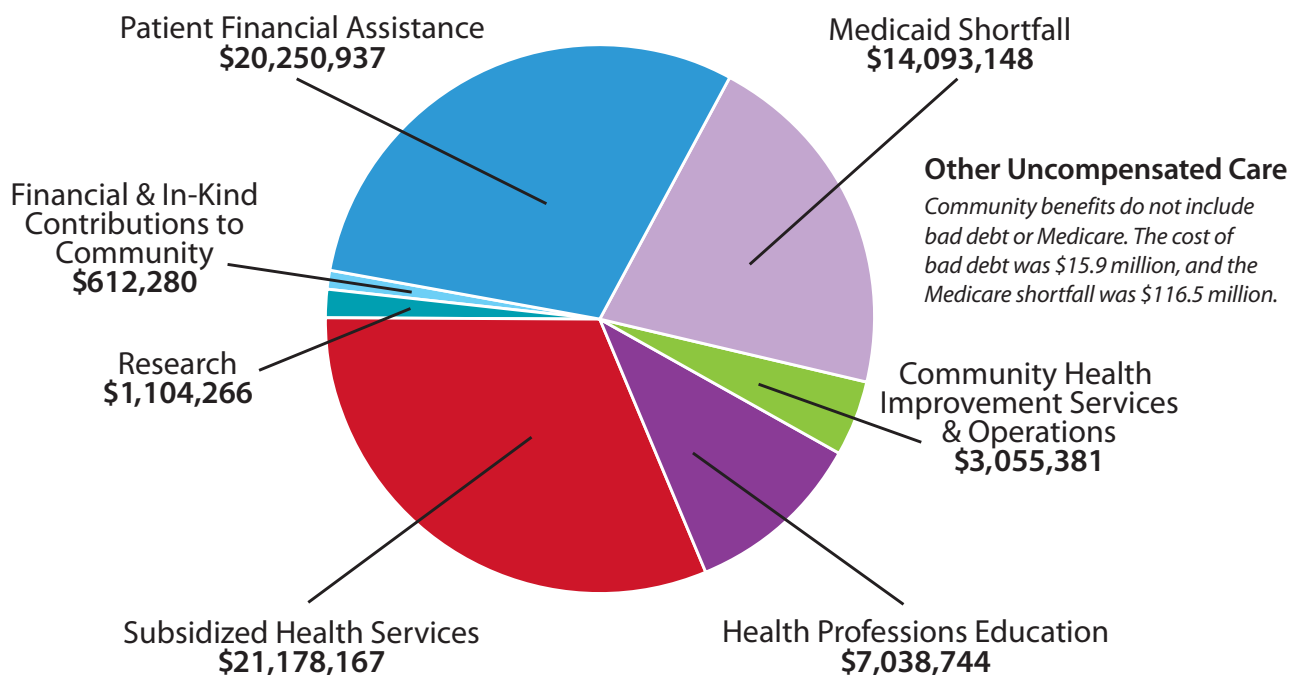
- Conducting community benefit inventory annually.
- Calculating the financial value of our tax exemption as a not-for-profit 501(c)(3) organization. Our total cost of community benefits is consistently higher than the value of the exemption.
- Benchmarking with other health care organizations.
- Reporting community benefits to our board, leadership and community.



**healthy
by
design**

Total Community Benefits = \$67,332,923

Based on financial reports from Fiscal Year 2022 (July 2021 to June 2022)



Patient Financial Assistance

Due to the ongoing pandemic, financial assistance (charity care) was utilized more than ever. Last year, patients received financial assistance for 31,900 visits to Billings Clinic at a total cost of \$20.2 million.

Medicaid Shortfall

More than 172,400 patient visits were covered by Medicaid (traditional and expanded), at an unreimbursed cost of \$14 million.

Subsidized Health Services

Billings Clinic provided many essential health services that were not fully reimbursed – such as behavioral health and psychiatric care for youth and adults, pediatric specialty care, sexual assault nurse exams, palliative and supportive care, diabetes education, telemedicine and rural outreach clinics.

Community Health Improvement

- Free community education and injury prevention programs
- Medication Assistance Program to help provide necessary prescriptions for uninsured and under-insured patients
- Support of *Healthy By Design Coalition* work included activities to address community-wide health issues, such as opportunities for physical activity, safe sidewalks and healthy connections
- Community partnerships on key health initiatives, including rural disparities, substance use disorders and crisis response

Health Professions Education

To reinforce health care education in our region, Billings Clinic provided free training to hundreds of nursing, medical and other health profession students. Post-graduate education included Psychiatric Residency, Pharmacy Residency, Internal Medicine Residency, Montana Family Medicine Residency, and Rural Critical Care Fellowship. These programs address the daunting shortage of primary care and psychiatric physicians in rural areas and among underserved populations.

Research

Billings Clinic is dedicated to the pursuit of new medical knowledge with innovative research, including clinical trials, nursing research, collaborative science and innovation.

Billings Clinic in Action

Billings Clinic contributes financial and in-kind support to a variety of programs focused on improving the health and wellness of our community.

Medication Assistance Program (MAP)

The Medication Assistance Program (MAP) helps patients who are uninsured, underinsured, or otherwise unable to pay for necessary medications based on their situation. Last year, MAP served 3,028 uninsured and underinsured patients with more than 22,380 prescriptions, including financial assistance for necessary medications. The total value of the donated medications was over \$1,479,000.



Lighthouse Foster Clinic

Lighthouse Foster Clinic (LFC) at Billings Clinic Pediatrics is a dedicated medical home for children in foster care that's compassionate, accessible and family-centered. Since the beginning of the new program in September 2020, the LFC team has cared for over 100 children in foster care while providing education and resources for foster families.

Big Sky State Games

For over 30 years, Billings Clinic has been the medical provider of first aid during the state games. Last year, Billings Clinic employees donated over 400 hours of first aid coverage for a variety of events. Billings Clinic provides financial support for major events to encourage thousands of individuals and families to stay active and exercise together, including Big Sky State Games, Saturday Live Fun Run, Run Turkey Run, Montana Marathon, Montana Women's Run, and many other run/walk fundraisers for local nonprofit organizations.



Billings Clinic Service Area

Community benefits include health care services provided at Billings Clinic locations, including the hospital, clinic sites, branches and outreach clinics. Billings Clinic specialists average 145 outreach clinics per month at 23 regional locations for residents of rural Montana, Wyoming, and North Dakota. (Affiliates are not included in the total cost of community benefits.)



Financial assistance is available for those who qualify.
Call (406) 238-2601 or go to billingsclinic.com/FinAssist to learn more.
For more information about Community Benefits, go to billingsclinic.com/AboutUs